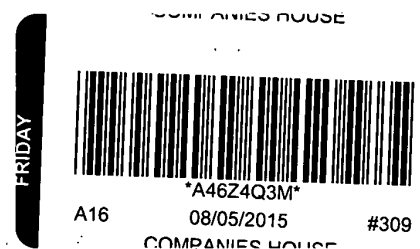


Company Registration Number 399212

**WILLIAM HARE LIMITED
FINANCIAL STATEMENTS
31 DECEMBER 2014**



HORSFIELD & SMITH
Chartered Accountants & Registered Auditors
Tower House
269 Walmersley Road
Bury
Lancashire
BL9 6NX

WILLIAM HARE LIMITED

FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

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WILLIAM HARE LIMITED

OFFICERS AND PROFESSIONAL ADVISERS

YEAR ENDED 31 DECEMBER 2014

The board of directors

Mrs J Hodgkiss
DMW Hodgkiss BA (Hons)
Ms SK Hodgkiss CBE DL
C Arnold BSc AICChemE
NJ Day
G Simmons CEng MIStructEng
PM Norris FCCA
S Duffield
P Thompson LCGI
TB Hodgkiss

Registered office

Brandlesholme House
Brandlesholme Road
Bury
BL8 1JJ

Auditor

Horsfield & Smith
Chartered Accountants
& Registered Auditors
Tower House
269 Walmersley Road
Bury
Lancashire
BL9 6NX

WILLIAM HARE LIMITED

THE STRATEGIC REPORT

YEAR ENDED 31 DECEMBER 2014

The directors have pleasure in presenting their strategic report of the company for the year ended 31 December 2014.

REVIEW OF THE BUSINESS

The company's principal activities are the engineering, fabrication and erection of structural steelwork.

RESULTS AND PERFORMANCE

The results are set out in the body of these financial statements.

The company's key financial performance indicators for the year ended 31 December 2014 are summarised below:

	2014 £'m	2013 £'m
Turnover	111.5	109.9
Earnings before interest, tax, depreciation and amortisation (EBITDA)	2.8	2.0
<i>EBITDA margin %</i>	<i>2.5%</i>	<i>1.8%</i>
Profit before tax	1.5	0.8
Profit after tax	1.0	0.5
Cash at bank and in hand	3.9	(7.0)
Net Assets	36.0	35.0
Average number of employees	528	514

On the back of improved demand in the UK for structural steelwork products, the company is entering 2015 with a strong order book and is optimistic that it will benefit from improving trading conditions and its strong market position.

The company has reported EBITDA of £2.8m in the year ended 31 December 2014 and a pre-tax trading profit of £1.5m from a turnover of £111.5m. In the year ended 31 December 2014 the average number of employees was 528 (2013: 514).

The directors consider the financial results for 2014 to be a sound performance in the recovering market place. The company has actively strengthened its capabilities in the year by investment in systems, labour and capital, and is well positioned to gain from improving construction demand in its key business areas where its reputation, financial strength and performance are core competitive advantages.

The board again expresses its appreciation for the contributions made by all of its employees who have shown very high levels of skill and strong commitment throughout the year.

FUTURE DEVELOPMENTS

The company foresees that it will maintain, develop and grow the business through selective investment in strategic capital projects and human resources. It continues to focus on operating in a safe and responsible manner based upon its commitment to its sustainability agenda.

WILLIAM HARE LIMITED

THE STRATEGIC REPORT *(continued)*

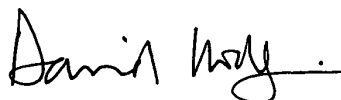
YEAR ENDED 31 DECEMBER 2014

RISKS AND UNCERTAINTIES

The management of risk is integral to the ongoing success of the company and the directors have put in place rigorous risk assessment and control procedures across all areas of the business in order to identify, evaluate and manage risk. The principal risks are:

- **Estimating Risk** The management and reporting of contractual commitments, relating to the cost and duration of financial commitments.
- **Competitor Risk** The company operates in a highly competitive environment with a focus on ongoing innovation and pricing pressure.
- **Performance Risk** The management and ongoing reporting of actual and forecast performance on projects against contractual commitments.
- **Credit Risk** Financial exposure to non-payment in respect of contractual entitlements by customers. The company maintains its low risk financial management policy by insuring all significant trade debtors.
- **Supplier Risk** The management of risks relating to the performance and financial stability of suppliers and its potential detrimental impact on the company's performance.
- **Treasury and Foreign Exchange Risk** The risk associated with the volatility in foreign exchange rates relative to sterling and its potential impact on the profitability of the company. The company seeks to reduce its exposure to foreign exchange fluctuations in order to maintain the projected level of profit on contracts by taking out forward foreign exchange contracts to convert into sterling at the expected date of receipt.

Signed on behalf of the directors



DMW Hodgkiss

Director

Approved by the directors on 30th April 2015

WILLIAM HARE LIMITED

THE DIRECTORS' REPORT

YEAR ENDED 31 DECEMBER 2014

The directors have pleasure in presenting their report and the financial statements of the company for the year ended 31 December 2014.

RESULTS AND DIVIDENDS

The profit for the year, after taxation, amounted to £985,000. The directors have not recommended payment of a dividend.

DIRECTORS

The directors who served the company during the year were as follows:

Mrs J Hodgkiss
DMW Hodgkiss BA (Hons)
Ms SK Hodgkiss CBE DL
C Arnold BSc AICChemE
NJ Day
G Simmons CEng MStructEng
PM Norris FCCA
S Duffield (appointed 6th April 2014)
P Thompson LCGI (appointed 6th April 2014)
TB Hodgkiss (appointed 6th April 2014)

The company is a wholly owned subsidiary of William Hare Group Limited and the interests of the group directors in the parent company are disclosed in the financial statements of that company.

RESEARCH AND DEVELOPMENT

The company continues to invest in research and development to improve its competitiveness.

DISABLED EMPLOYEES

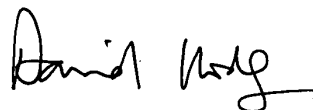
Employee development appropriate to the needs of the business is encouraged, as is the provision to employees of information on the objectives and progress of the company.

Applications for employment by disabled persons are fully and fairly considered having regard to the aptitudes and abilities of each applicant. Efforts are made to enable any employees who become disabled during employment to continue their careers within the company. Training, career development and promotion of disabled employees is, as far as possible, identical to that of other employees.

EMPLOYEE INVOLVEMENT

During the year, the policy of providing employees with information about the company has been continued through internal media methods in which employees have also been encouraged to present their suggestions and views on the company's performance. Regular meetings are held between local management and employees to allow a free flow of information and ideas.

Signed on behalf of the directors



DMW Hodgkiss
Director

Approved by the directors on 30th April 2015

WILLIAM HARE LIMITED

STATEMENT OF DIRECTORS' RESPONSIBILITIES

YEAR ENDED 31 DECEMBER 2014

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- follow applicable accounting standards;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

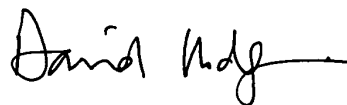
The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the directors are aware:

- there is no relevant audit information of which the company's auditor is unaware; and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Signed on behalf of the directors



DMW Hodgkiss
Director

Approved by the directors on 30th April 2015



WILLIAM HARE LIMITED

INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDER OF WILLIAM HARE LIMITED

YEAR ENDED 31 DECEMBER 2014

We have audited the financial statements of William Hare Limited for the year ended 31 December 2014, which comprise the Profit and Loss Account, Statement of Total Recognised Gains and Losses, Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

As explained more fully in the Directors' Responsibilities Statement set out on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become of any apparent material misstatements or inconsistencies we consider the implications for our report.

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2014 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.



WILLIAM HARE LIMITED

**INDEPENDENT AUDITOR'S REPORT
TO THE SHAREHOLDER OF WILLIAM HARE LIMITED (continued)**

YEAR ENDED 31 DECEMBER 2014

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

PETER NICOL BSc FCA
(Senior Statutory Auditor)
For and on behalf of
HORSFIELD & SMITH
Chartered Accountants
& Statutory Auditor

Tower House
269 Walmersley Road
Bury
Lancashire
BL9 6NX

30th April 2015

WILLIAM HARE LIMITED

PROFIT AND LOSS ACCOUNT

YEAR ENDED 31 DECEMBER 2014

	Note	2014 £000	2013 £000
TURNOVER	2	111,541	109,926
Cost of sales		(93,617)	(94,992)
GROSS PROFIT		17,924	14,934
Administrative expenses		(16,225)	(13,735)
OPERATING PROFIT	3	1,699	1,199
Interest receivable and similar income		6	34
Interest payable and similar charges	6	(240)	(472)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		1,465	761
Tax on profit on ordinary activities	7	(480)	(248)
PROFIT FOR THE FINANCIAL YEAR		985	513

All of the activities of the company are classed as continuing.

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

	2014 £000	2013 £000
Profit for the financial year attributable to the shareholder	985	513
Surplus on revaluation	-	497
Total gains and losses recognised since the last annual report	985	1,010

There are no material differences between the profit on ordinary activities before taxation and the retained profit for the year stated above their historical cost equivalents.

The notes on pages 10 to 20 form part of these financial statements.

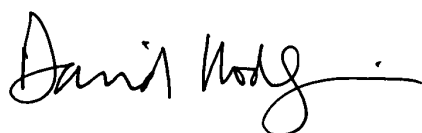
WILLIAM HARE LIMITED

BALANCE SHEET

31 DECEMBER 2014

	Note	2014 £000	2013 £000
FIXED ASSETS			
Tangible assets	8	14,985	13,673
Intangible assets	9	707	535
		15,692	14,208
CURRENT ASSETS			
Cash at bank		3,939	-
Stocks and work in progress	10	16,655	20,624
Debtors	11	33,126	32,628
		53,720	53,252
CREDITORS: Amounts falling due within one year	12	32,432	31,533
NET CURRENT ASSETS		21,288	21,719
TOTAL ASSETS LESS CURRENT LIABILITIES		36,980	35,927
CREDITORS: Amounts falling due after more than one year	13	624	704
		36,356	35,223
PROVISIONS FOR LIABILITIES			
Deferred taxation	15	389	241
		35,967	34,982
CAPITAL AND RESERVES			
Called-up equity share capital	18	35	35
Revaluation reserve	19	3,004	3,004
Profit and loss account	19	32,928	31,943
SHAREHOLDER'S FUNDS	20	35,967	34,982

These financial statements were approved by the directors and authorised for issue on 30th April 2015 and are signed on their behalf by:



DMW Hodgkiss
Director

Company Registration Number : 399212

The notes on pages 10 to 20 form part of these financial statements.

WILLIAM HARE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

1. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of certain fixed assets and in accordance with applicable accounting standards.

Cash flow statement

The directors have taken advantage of the exemption in Financial Reporting Standard No 1 (Revised 1996) from including a cash flow statement in the financial statements on the grounds that the company is wholly owned and its parent publishes a consolidated cash flow statement.

Related parties transactions

The company is a wholly owned subsidiary of William Hare Group Limited, the consolidated accounts of which are publicly available. Accordingly, the company has taken advantage of the exemption in FRS 8 from disclosing transactions with members or investees of the William Hare Group Limited group.

Turnover

The turnover shown in the profit and loss account represents amounts recognised during the year, exclusive of value added tax.

Tangible assets

All fixed assets are initially recorded at cost. It is the company's policy to revalue its land and buildings in accordance with FRS15.

Intangible assets

Acquired intellectual property is initially measured at cost and is amortised on a straight-line basis over its estimated useful life – 20% per annum.

Development costs

Development costs are capitalised when the directors consider there will be an ongoing benefit to the company. The costs are amortised over five to twenty years, with appropriate impairment reviews.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Freehold Property	- 2% straight line
Long Leasehold Property	- 2% straight line
Short Leasehold Property	- 2% straight line
Plant & Machinery	- 15% - 25% reducing balance
Motor Vehicles	- 25% reducing balance
Other Assets	- 15% reducing balance

WILLIAM HARE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

1. ACCOUNTING POLICIES *(continued)*

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Profit recognition on contracts

Profit is taken on contracts as work progresses once the final outcome can be assessed with reasonable certainty. The profit included in the accounts reflects the proportion of work carried out by the year end. Full provision is made for losses on all contracts in the year in which they are foreseen.

Work in progress

Work in progress is valued on the basis of direct costs plus attributable overheads based on normal level of activity. Provision is made for any foreseeable losses where appropriate.

Hire purchase agreements

Assets held under hire purchase agreements are capitalised and disclosed under tangible fixed assets at their fair value. The capital element of the future payments is treated as a liability and the interest is charged to the profit and loss account on a straight line basis.

Pension costs

The company operates defined contribution pension schemes for employees. The assets of the schemes are held separately from those of the sponsoring company. The annual contributions payable are charged to the profit and loss account.

Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more tax.

However, deferred tax assets are recognised only to the extent that the directors consider it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which the timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

WILLIAM HARE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

1. ACCOUNTING POLICIES *(continued)*

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

2. TURNOVER

Turnover represents the recognised value of goods sold and services provided, less credits, stated net of value added tax and is attributable to the activity of the company, the engineering, fabrication and erection of structural steelwork.

The directors consider that it is not in the company's interests to give a detailed analysis of turnover geographically area by area.

3. OPERATING PROFIT

Operating profit is stated after charging:

	2014 £000	2013 £000
Depreciation of owned fixed assets	735	561
Depreciation of assets held under hire purchase agreements	260	252
Amortisation	142	9
Loss/(profit) on disposal of fixed assets	100	(36)
Hire of plant and machinery	548	1,491
Auditor's remuneration		
- auditing the accounts	35	30
- other services relating to taxation	29	39

4. PARTICULARS OF EMPLOYEES

The average number of staff employed by the company during the financial year amounted to:

	2014 No.	2013 No.
Office and management staff	126	112
Technical services staff	90	87
Manufacturing and installation staff	312	315
	528	514

WILLIAM HARE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

4. PARTICULARS OF EMPLOYEES *(continued)*

The aggregate payroll costs of the above were:

	2014 £000	2013 £000
Wages and salaries	20,679	19,595
Social security costs	2,342	2,114
Other pension costs	672	571
	23,693	22,280

5. DIRECTORS' EMOLUMENTS

The directors' aggregate emoluments in respect of qualifying services were:

	2014 £000	2013 £000
Emoluments receivable	959	427
Value of company pension contributions to defined contribution schemes	23	18
	982	445

Emoluments of highest paid director:

	2014 £000	2013 £000
Total emoluments (excluding pension contributions)	251	130
Value of company pension contributions to defined contribution scheme	-	18
	251	148

The number of directors who accrued benefits under company schemes was as follows:

	2014 No	2013 No
Defined contribution schemes	2	1

6. INTEREST PAYABLE AND SIMILAR CHARGES

	2014 £000	2013 £000
Interest payable on bank borrowing	188	427
Finance charges	52	45
	240	472

WILLIAM HARE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

7. TAXATION ON ORDINARY ACTIVITIES

(a) Analysis of charge in the year

	2014 £000	2013 £000
Current tax:		
In respect of the year:		
UK Corporation tax based on the results for the year	332	280
Over-provided in previous years	-	-
Total current tax	332	280
Deferred tax:		
Origination and reversal of timing differences		
Capital allowances	69	4
Other	79	-
Effect of tax rate change on opening balance	-	(36)
Total deferred tax (note 15)	148	(32)
Tax on profit on ordinary activities	480	248

(b) Factors affecting current tax charge

The tax assessed on the loss on ordinary activities for the year is higher than the standard rate of corporation tax in the UK of 21.5% (2013 – 23.25%).

	2014 £000	2013 £000
Profit on ordinary activities before taxation	1,465	761
Profit on ordinary activities by rate of tax	315	177
Permanent differences	184	120
Fixed asset and other timing differences	(28)	(12)
Capital allowances in excess of depreciation	(69)	(27)
Adjustments in respect of previous periods	-	-
Other short term timing differences	(70)	22
Total current tax (note 7(a))	332	280

WILLIAM HARE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

8. TANGIBLE FIXED ASSETS

	<u>Land and buildings</u>					
	Freehold Property £000	Long Lease £000	Short Lease £000	Plant & Machinery £000	Other Assets £000	Total £000
COST OR VALUATION						
At 1 Jan 2014	6,351	2,500	202	11,972	6,140	27,165
Additions	578	2	49	811	1,157	2,597
Revaluation	-	-	-	-	-	-
Disposals	-	-	-	(1,021)	(380)	(1,401)
At 31 Dec 2014	6,929	2,502	251	11,762	6,917	28,361
DEPRECIATION						
At 1 Jan 2014	-	-	186	8,913	4,393	13,492
Charge for the year	130	50	5	492	318	995
Revaluation	-	-	-	-	-	-
On disposals	-	-	-	(918)	(193)	(1,111)
At 31 Dec 2014	130	50	191	8,487	4,518	13,376
NET BOOK VALUE						
At 31 Dec 2014	6,799	2,452	60	3,275	2,399	14,985
At 31 Dec 2013	6,351	2,500	16	3,059	1,747	13,673

Hire purchase agreements

Included within the net book value of £14,985,000 is £2,012,000 (2013: £1,782,000) relating to assets held under hire purchase agreements. The depreciation charged to the financial statements in the year in respect of such assets amounted to £260,000 (2013: £252,000).

Freehold and long leasehold land and buildings

Freehold and long leasehold land and buildings were independently valued on an existing use basis by Sanderson Weatherall (Chartered Surveyors) in January 2014 and are carried at their valuation. In the Directors' opinion there is no material difference in the value as at January 2014 and December 2014.

Freehold land and buildings were valued at £6,250,000 and long leasehold land and buildings were valued at £2,500,000. Both valuations were after a deduction for expected selling costs and valued as fully equipped operational entities.

WILLIAM HARE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

8. TANGIBLE FIXED ASSETS *(continued)*

In respect of certain fixed assets stated at valuation, the comparable historical cost and depreciation values are as follows:

	Freehold Property £000	Long Lease £000	Total 2014 £000	Total 2013 £000
Historical cost				
At 1 January	6,913	2,340	9,253	9,033
Additions	578	2	580	312
Disposal	-	-	-	(92)
At 31 December	7,491	2,342	9,833	9,253
Depreciation				
At 1 January	2,960	1,177	4,137	4,042
Charge for the year	140	47	187	163
Disposal	-	-	-	(68)
At 31 December	3,100	1,224	4,324	4,137
Net historical cost value				
At 31 December 2014	4,391	1,118	5,509	5,116
At 31 December 2013	3,953	1,163	5,116	4,991

Capital commitments

	2014 £000	2013 £000
Contracted but not provided for in the financial statements	-	-

WILLIAM HARE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

9. INTANGIBLE FIXED ASSETS

	Intellectual Property £000
COST	
At 1 January 2014	544
Additions	314
Disposals	-
At 31 December 2014	858
AMORTISATION	
At 1 January 2014	9
Charge for the year	142
On disposals	-
At 31 December 2014	151
NET BOOK VALUE	
At 31 December 2014	707
At 31 December 2013	535

10. STOCKS AND WORK IN PROGRESS

	2014 £000	2013 £000
Raw materials	436	644
Work in progress	16,219	19,980
	16,655	20,624

11. DEBTORS

	2014 £000	2013 £000
Trade debtors	16,541	16,544
Amounts owed by group undertakings	15,306	14,770
Other debtors	793	518
Prepayments and accrued income	486	796
	33,126	32,628

Trade debtors include an amount of £971,000 due after more than one year (2013: £792,000).

WILLIAM HARE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

12. CREDITORS: Amounts falling due within one year

	2014 £000	2013 £000
Trade creditors	16,167	10,426
Bank overdraft	-	6,957
Amounts owed to group undertakings	4,667	4,731
Taxation and social security	2,543	3,253
Hire purchase agreements	656	533
Other creditors	124	94
Accruals and deferred income	5,370	2,531
Payments received on account	2,905	3,008
	32,432	31,533

The bank overdraft is secured over the assets of the company.

13. CREDITORS: Amounts falling due after more than one year

	2014 £000	2013 £000
Hire purchase agreements	624	704

There are banking facilities of £35m to cover forward foreign exchange contracts, working capital requirements and indemnities, and surety facilities totalling £70m to cover guarantees and indemnities.

14. COMMITMENTS UNDER HIRE PURCHASE AGREEMENTS

Future commitments under hire purchase agreements are as follows:

	2014 £000	2013 £000
Amounts payable within 1 year	656	533
Amounts payable between 2 to 5 years	624	704
	1,280	1,237

The above amounts are secured on the assets concerned.

15. DEFERRED TAXATION

The movement in the deferred taxation provision during the year was:

	2014 £000	2013 £000
Provision brought forward	241	273
Profit and loss account movement arising during the year	148	(32)
Provision carried forward	389	241

WILLIAM HARE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

15. DEFERRED TAXATION *(continued)*

The provision for deferred taxation consists of the tax effect of timing differences in respect of:

	2014 £000	2013 £000
Excess of taxation allowances over depreciation on fixed assets	352	282
Other timing differences	37	(41)
	389	241

Deferred tax arising on the future sale of revalued land and buildings, not provided in these accounts in accordance with Financial Reporting Standard 19 – Deferred Tax, amounts to £691,000.

16. CONTINGENCIES

Contingent liabilities amounting to £24,563,000 (2013: £28,469,000) existed at the year end in respect of indemnities and guarantees.

There is an Omnibus guarantee and set off agreement between Lloyds Bank plc, William Hare Limited, William Hare Group Limited, Cellbeam Limited and Cellshield Limited.

17. RELATED PARTY TRANSACTIONS

No transactions with related parties were undertaken such as are required to be disclosed under Financial Reporting Standard 8.

18. SHARE CAPITAL

Allotted, called up and fully paid:

	2014		2013	
	No	£000	No	£000
Ordinary shares of £1 each	25,000	25	25,000	25
4.2% Cumulative preference shares of £1 each	10,000	10	10,000	10
	35,000	35	35,000	35

The cumulative preference shares confer on the holder priority in the payment of dividends and the repayment of capital.

WILLIAM HARE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

19. RESERVES

	Revaluation reserve £000	Profit and loss account £000
At 1 January 2014	3,004	31,943
Transfer from revaluation reserve to profit and loss account	-	-
Profit for the year	-	985
Surplus on revaluation	-	-
At 31 December 2014	3,004	32,928

20. RECONCILIATION OF MOVEMENTS IN SHAREHOLDER'S FUNDS

	2014 £000	2013 £000
Profit for the financial year	985	513
Surplus on revaluation	-	497
Opening shareholder's funds	34,982	33,972
Closing shareholder's funds	35,967	34,982

21. ULTIMATE PARENT COMPANY

The company regards William Hare Group Limited, registered in England, as its ultimate holding company.

The company is considered to be under the control of the majority of the directors of the ultimate holding company.

22. PENSION COMMITMENT

The company operates defined contribution schemes for employees. The amount payable during the year amounted to £672,000 (2013: £571,000). There were no outstanding commitments at the balance sheet date (2013: £nil).

WILLIAM HARE LIMITED

MANAGEMENT INFORMATION

YEAR ENDED 31 DECEMBER 2014

**The following pages do not form part of the statutory financial statements
which are the subject of the independent auditor's report on pages 6 to 7.**

WILLIAM HARE LIMITED

DETAILED PROFIT AND LOSS ACCOUNT

YEAR ENDED 31 DECEMBER 2014

	£000	2014 £000	2013 £000
TURNOVER		111,541	109,926
COST OF SALES			
Opening stock and work-in-progress	20,624		19,208
Materials	12,600		24,450
Fabrication - Home	16,751		9,865
Fabrication - Export	1,443		4,237
Other subcontracted trade	5,003		8,103
Outwork - Erection Home	20,541		12,094
Outwork - Drawing	2,942		3,275
Outwork - Shot and paint	4,491		8,876
Outwork - Other	4,185		2,416
Direct salary & labour costs	8,495		8,284
Supervision	952		786
Production & maintenance labour	1,441		2,099
Other employment costs	948		1,043
National insurance contributions on direct labour	1,211		1,240
Employers pension contributions	217		147
Carriage outwards	1,852		2,351
Erection expenses	574		663
Crane hire	101		754
Other plant hire	418		686
Scaffolding	2		16
Outwork - Erection Export	534		388
Site operation costs	3		5
Repairs and renewals	241		218
Consumables	1,329		1,094
Plant hire	29		51
Heat, light and power	411		546
Rent, rates and water	350		348
Other operating costs	1,886		1,805
Depreciation	698		568
	110,272		115,616
Closing stock and work-in-progress	(16,655)		(20,624)
		(93,617)	(94,992)
GROSS PROFIT		17,924	14,934
OVERHEADS			
Administrative expenses		(16,225)	(13,735)
OPERATING PROFIT		1,699	1,199
Carried forward		1,699	1,199

WILLIAM HARE LIMITED

DETAILED PROFIT AND LOSS ACCOUNT

YEAR ENDED 31 DECEMBER 2014

	2014	2013
	£000	£000
Brought forward	1,699	1,199
Interest receivable and similar income	6	34
	1,705	1,233
Interest payable	(240)	(472)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	1,465	761

WILLIAM HARE LIMITED

NOTES TO THE DETAILED PROFIT AND LOSS ACCOUNT

YEAR ENDED 31 DECEMBER 2014

	£000	2014 £000	2013 £000
ADMINISTRATIVE EXPENSES			
Personnel costs			
Directors salaries	959		427
Directors pensions	23		18
Wages and salaries	7,569		6,644
Other employment costs	91		82
Temporary staff	224		230
Staff national insurance contributions	1,131		874
Staff pension contributions	432		406
		10,429	8,681
Establishment expenses			
Rent, rates and water	190		193
Light and heat	48		52
Insurance	400		484
Building maintenance and security	84		76
		722	805
General expenses			
Motor expenses	299		309
Travel, subsistence and entertaining	1,319		1,154
Car licences	5		8
Telephone	112		124
Printing, stationery and postage	65		83
Training	53		53
Redundancy costs	272		536
Charitable donations	41		16
Trade subscriptions and levies	138		106
Other office expenses	149		125
Computer expenses	322		293
Advertising and marketing	122		46
Management charges payable	309		184
Legal and professional fees	1,067		733
Accountancy fees	29		39
Auditors remuneration	35		30
Depreciation	231		167
Amortisation	142		9
Depreciation of motor vehicles	66		78
Loss/(profit) on disposal of fixed assets	100		(36)
		4,876	4,057
Carried forward		16,027	13,543

WILLIAM HARE LIMITED

NOTES TO THE DETAILED PROFIT AND LOSS ACCOUNT

YEAR ENDED 31 DECEMBER 2014

	£000	2014 £000	2013 £000
ADMINISTRATIVE EXPENSES <i>(continued)</i>			
Brought forward		16,027	13,543
Financial costs			
Bank charges	198		192
		198	192
		16,225	13,735
INTEREST RECEIVABLE AND SIMILAR INCOME			
Other interest receivable		1	28
Bank interest receivable		5	6
		6	34
INTEREST PAYABLE			
Bank interest payable		164	427
Hire purchase and finance lease charges		52	39
Other interest payable		24	6
		240	472